

**FORT COLLINS AREA CHAMBER OF COMMERCE
CANDIDATE ENDORSEMENT QUESTIONNAIRE
2021 CITY OF FORT COLLINS ELECTION**

**Questionnaires are due back to ahutchison@fcchamber.org
by noon on Tuesday, February 16, 2021
Please note that all questionnaire answers
will be shared with the business community.**

Office Sought: City Council	District: 3
Name: Gavin Kaszynski	
Home Address: 5714 Rock Dove Dr, Fort Collins	
Daytime Phone: 970 443 8907	Evening Phone: same
Email: gavin@electgavink.com	
Employment: Associates in Family Medicine	
Length of Residence: In City: 15 yrs	In District: 10 yrs

Please limit responses to approximately 200 words per section.

Education:	BS Finance, MBA, MHA
Past and Present Community Service or Volunteer Positions Including Offices Held:	Board Member, FC Housing Authority Co-Chair, NCLA Healthcare work group FC Chamber, LLAC PSD Budget Advisory Committee Kairos, Sterling Correctional Facility
Past and Present Employment/Business Experience:	CFO, Associates in Family Medicine CFO, Colorado Premium Various finance roles, Hewlett Packard Commercial Banking, Bank of America
Current Employment and Responsibilities:	I report to the CEO of AFM and direct all finance, accounting and business development activities of the practice. We have 9 locations in northern Colorado and almost 100,000 covered lives.
Specific Qualifications for This Office:	I have 25 years of business experience, 8 of which have been in healthcare. I am uniquely suited to help our economy recover during this epidemic.
Why are you running for this office?	To be a strong voice on city council in support of a real economic plan for our City and Region. One that in the short-term helps our people who are hurting so badly right

**FORT COLLINS AREA CHAMBER OF COMMERCE
CANDIDATE ENDORSEMENT QUESTIONNAIRE
2021 CITY OF FORT COLLINS ELECTION**

	<p>now, and in the long-term presents a vision for technology-based economic development that will help us solve global problems.</p>
<p>What have you done to prepare for election to this office and how you will you conduct yourself if elected to this office? What experiences have you had that makes you qualified to serve in office?</p>	<p>I have spent the last 4 years preparing for this by learning the issues, the people, the landscape and the networks. If elected I will work collaboratively and civilly with all stakeholders – the way things should be done in a community like ours. My business experience helps me understand what helps and what hurts the economy. My health care experience gives me the compassion to care for the people of our community. And my service experience has helped to educate me on the issues our community faces.</p>
<p>What do you think are the top 3 economic priorities city government should undertake during the next four years? What role should the City of Fort Collins have in economic development? How will you make the economy a City budget priority?</p>	<p>Recovering from COVID will take time. I would encourage the City to consider regular, targeted sales tax holidays to encourage business activity. I would work with the County to extend property tax deadlines, because the economic circumstances that existed in 2020 continue today. The economic development office in the City is an underutilized asset. Funds should be appropriated to provide incentives to local business and encourage relocation activity. Economic recovery must be priority 1, 2 and 3 for the City for the foreseeable future.</p>
<p>How will you make the City of Fort Collins a more Jobs Friendly community? Are you willing to engage with business leaders to discuss these solutions? Please explain how you will stay in touch</p>	<p>I believe we can do a better job of communicating that a strong economy leads to better outcomes for our people. If we can demonstrate the human impact of economic improvement I think there is potential for partnership with a wide spectrum of voices</p>

**FORT COLLINS AREA CHAMBER OF COMMERCE
CANDIDATE ENDORSEMENT QUESTIONNAIRE
2021 CITY OF FORT COLLINS ELECTION**

with business leaders.	on City Council. Engaging with businesses is absolutely something I am open to. In fact I think it is a necessary and frankly enjoyable benefit of such a role.
What role should the City of Fort Collins have in the region? What do you believe are the top issues facing Northern Colorado in the next several years?	Fort Collins is the County seat and largest city in the region, and therefore plays a significant role in the health and direction of the area. We should absolutely take a leadership role and act as a convener of resources to help carry our region into the future.
Colorado will continue to grow, including our area. How should the City of Fort Collins plan for growth, if at all?	Fort Collins needs to responsibly manage our growth so that we maintain the character of our city – the parks, desirable open space and trails. And with that growth comes the obligation to increase our housing inventory so we can responsibly achieve our maximum build out of 250,000. We must have a community where the people who work here – the police and fire, teachers and nurses – can afford to live here.
What are the top two issues facing city government over the next 4 years and why do you believe they are the most important?	Economic recovery and housing are the two critical pillars upon which everything else rests. City Council should adopt the draft housing plan and begin to implement those strategies.
What economic tools should the City add to their "tool box" of resources to attract key employers?	Some funding, any funding would be a good start. There is surely a long-term strategy that can be pursued to encourage relocation and entrepreneurship. I would like to be part of a discussion on what that strategy looks like. It may be a 50-year project, but that journey should start immediately.
What are the top three transportation improvements the City of Fort Collins should accomplish? What is your	Fort Collins needs to continue to push for widening I-25. We need to continue to be at the table for regional airport expansion. And we must make maintenance of existing

**FORT COLLINS AREA CHAMBER OF COMMERCE
CANDIDATE ENDORSEMENT QUESTIONNAIRE
2021 CITY OF FORT COLLINS ELECTION**

<p>position on the Fix North I-25 effort? Why?</p>	<p>roads a priority so that our existing infrastructure doesn't fall behind.</p>
<p>Tell us about your understanding of water issues in Northern Colorado.</p>	<p>Affordable and attainable development simply won't occur on our northeast or south boundaries if we do not secure sufficient water rights. Market rates for water through ELCO or FCLWD exceed \$80K/unit making reasonably priced development simply unattainable. The Halligan expansion should continue unabated which will help FC Utilities, but we must also re-enter discussions on NISP so that surrounding water districts might have hope also.</p>
<p>What is your position on water storage in northern Colorado? Do you support the NISP project? Do you support the Halligan project? Why do you hold these positions?</p>	<p>Yes to both NISP and Halligan, although I feel that is it somewhat irrelevant since the County has approved already. Fort Collins can only frustrate, but can't prevent NISP at this point. To frustrate it in any way is to frustrate progress and development, and is to deny ourselves from having even the ability to welcome working class people to our community. The negative consequences of frustrating NISP are too numerous to recount here, and there has been no reasonable alternative proposed. Therefore NISP should proceed and Fort Collins should assist in its development.</p>
<p>Why should the members of your district support your election to office? Why should someone who is interested in a vibrant city economy vote for you?</p>	<p>The job of a representative is to represent the people's agenda, and the people, without exception, are asking for economic recovery. I am the candidate in District 3 who can deliver that most effectively and with the spirit that Fort Collins is known for – community, collaboration, and connectedness.</p>
<p>Do you have existing relationships with anyone on City Council or</p>	<p>My employer, AFM, is a member of the Chamber, and I have several personal and</p>

**FORT COLLINS AREA CHAMBER OF COMMERCE
 CANDIDATE ENDORSEMENT QUESTIONNAIRE
 2021 CITY OF FORT COLLINS ELECTION**

<p>Staff? And how will those relationships help you serve the citizens of Fort Collins.</p>	<p>professional contacts at the Chamber. It is an organization that I have come to rely on for its networking, for information and for professional development.</p>
<p>If business groups endorse you, is there any significant information that could come out about you during a campaign that could potentially embarrass you (and them) publicly? (ex: bankruptcy, discrimination, harassment, arrest, conviction, etc.)</p>	<p>No, nothing. I am clean as a whistle.</p>
<p>Signature <i>J. G. Williams</i></p>	
<p>Date <i>Feb 16, 2021</i></p>	

