

# REGIONAL ISSUES SUMMIT

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Northern Colorado Legislative Alliance



Chair of the Board  
Northern Colorado Legislative Alliance

Carol Salter

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# Thank you to Silver Sponsor

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**BizWest**  
The Business Journal of the  
Boulder Valley and Northern Colorado



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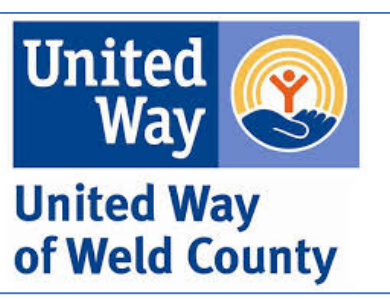
**BROCK**  
AND  
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A PROFESSIONAL CORPORATION





# Thank you to Table Sponsors

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## WiFi Password

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EmbassyMtg  
Password: nccla

# Join the Conversation

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Use hashtag  
#NCLA2019

Public policy decisions matter.  
A vibrant economy matters.  
You matter.

Defend.  
Protect.  
Mitigate.  
Secure.

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TRIFECTA

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# Critical Collaboration and Collective Strength

## **Chamber Partnerships**

- Pueblo Chamber
- Vail Valley Partnership
- Grand Junction
- Metro North Chamber
- Boulder Chamber
- Colorado Springs Chamber
- Aurora Chamber
- Colorado Retail Council
- Colorado Chamber
- NFIB
- Colorado Restaurant Association
- Colorado Home Builders
- Colorado Auto Dealers
- Colorado Municipal League
- Colorado Counties Inc



# NCLA Victory: *FAMLI*

- **Mitigated \$1B+ FAMLI Paid Leave Bill**
  - Secured Senator Ginal's opposition
  - Her commitment to be the 18<sup>th</sup> vote necessitated proponents to scale the bill back to a study.

## NCLA Victory: *Oil and Gas*

- **Defended a key Northern Colorado economic driver**
  - Secured amendment to SB 181 (O/G) to remove intended extra-territorial standing in jurisdictional land use decisions and permitting decisions of the COGCC

## NCLA Victory: *Transportation*

- **Secured \$800M in transportation funding for 2019-20**
  - Clinched a \$100M budget amendment for additional General Fund funding for 2019-20
  - Protected \$200M of General Funds from SB 18-001, and
  - Restored the second \$500M tranche of SB 17-267.
  - Assured full funding possible for expansion of I-25 from Fort Collins to Loveland.

# JOEY BUNCH

*Colorado Politics*

# One NOCO

## Scott Erhlich

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President

# Kristin Strohm

## Common Sense Policy Roundtable

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President/CEO



COMMON  
SENSE  
*Policy Roundtable*

**The Colorado Way**



A group of six women, likely the Kardashian family, are standing in a row against a light gray background. They are all wearing high-fashion, glamorous outfits. From left to right: the first woman is wearing a black long-sleeved top with a large collar and a black skirt; the second is in a black strapless dress; the third is wearing a full-body, long-sleeved, high-necked outfit covered in sparkling sequins; the fourth is in a black short-sleeved top with a white floral detail and a black skirt; the fifth is wearing a black two-piece outfit with a high-waisted skirt; and the sixth is in a black long-sleeved, high-necked dress with a high slit and a fringe hem. All are wearing high heels. A semi-transparent gray banner with the text "Keeping up with Kardashians" is overlaid across the middle of the image.

# Keeping up with Kardashians





COMMON  
SENSE  
*Policy Roundtable*

**We believe sound fiscal and economic research is essential to uphold Colorado's economic vitality, future, and individual opportunity.**

# CSPR's Recent Research



**BUILDING GATED CITIES - POLICY BRIEF**  
UNDERSTANDING THE IMPACTS OF 1% GROWTH IN LAKEWOOD

On July 2<sup>nd</sup> 2019, voters in Lakewood, Colorado will decide on whether or not to impose a 1% cap on the growth of the city's housing. "The Strategic Growth Initiative" was introduced in 2017 and tied up in court for the past two and a half years. In 2017, the REMI Partnership released a study, "Building Gated Cities", describing the potential economic impacts this initiative would have on the city.<sup>1</sup>

The City of Lakewood's housing is projected to grow at an annual average rate of 1.3% to 1.5% over the next decade. If the 1% growth cap passes, it would mean up to approximately 4,100 fewer housing units will be built, equal to a reduction of 37% of new units over a decade. Given the already low vacancy rate and rapid increase in housing prices and rents, this restriction in supply will have impacts across housing affordability, transportation infrastructure, and city finances.

**Growth Caps and the City of Boulder Experience:**  
Historical data from Colorado shows growth caps have real and lasting impacts on housing markets. Reducing the supply of housing, especially affordable housing, puts upward pressure on the cost of housing, including rents and property taxes.

In the late 1970s, Boulder imposed a 2% annual limit on residential growth. Within a few years, housing costs in Boulder started to accelerate significantly faster compared to other nearby cities.

Then, in the early 1990s, Boulder's growth limit was lowered again to 1% per year. This policy, along with others, took Boulder's already tight housing market to a new level. Due to costs rising much higher and faster than neighboring cities in the Denver Metropolitan Area.



1. Building Gated Cities and 2. How a 1% cap on growth impacts Lakewood's future. REMI Partnership. 14, 2017. [www.remi-partnership.org](http://www.remi-partnership.org). © 2017 REMI Partnership. All rights reserved. For more information, visit [www.remi-partnership.org](http://www.remi-partnership.org).

JUNE 2019 [WWW.REMIPARTNERSHIP.ORG](http://WWW.REMIPARTNERSHIP.ORG)

**Fiscal & Economic Impact**  
**Proposition 112 - 2,500 ft. Setback Proposal**

**ABOUT PROPOSITION 112**  
Proposition 112 is a proposed policy that increases the distance between oil and gas activities and vulnerable areas or occupied structures from 500 feet to 2,500 feet. The policy also expands and modifies the definition of what a vulnerable area or occupied structure is: playgrounds, any occupied building including homes, schools, hospitals, sports fields, drinking water sources, irrigation canals, reservoirs, lakes, rivers, streams, and any vulnerable area designated by the government.

**ECONOMIC IMPACT**  
Proposition 112 could cost Colorado jobs on a large scale. **77%** of all jobs lost would be outside of the oil and gas industry.

**By 2030, over \$26B in state GDP would be lost annually. For comparison, the GDP of the entire Boulder MSA was just under \$24B in 2016.**

**JOBS LOST**  
**Year 1: 43,000 jobs lost. That's almost as many jobs as in all of Pueblo.**  
**By 2030: 147,800 jobs lost. That's almost as many jobs as in all of Douglas County.**

**FISCAL IMPACT**  
Proposition 112 would result in a loss of \$7 - \$9 billion in state and local tax revenue that could be used to invest in our state's future. **Over 82% of all oil and gas revenue goes directly to the local communities where the production activity occurs, to support schools, housing, and other local programs.**

**Year 1: \$230.85 Million in lost tax revenue.**

**By 2030, Colorado could miss out on over \$1 Billion in state and local tax revenue annually.**

Conducted by the REMI Partnership

COMMON SENSE Policy Roundtable | REALTORS | COLORADO | COLORADO ASSOCIATION | DENVER SOUTH ECONOMIC DEVELOPMENT PARTNERSHIP

6295 Greenwood Plaza Blvd Suite 100 | Greenwood Village, CO 80111  
To read or download the full study please visit: [CommonSensePolicyRoundtable.org](http://CommonSensePolicyRoundtable.org)

**DENVER BUSINESS JOURNAL**

**Colorado business leaders gear up for next family-leave battle as sponsors pledge 'homework up front'**

Denver Business Journal: April 25, 2019

**cp coloradopolitics**

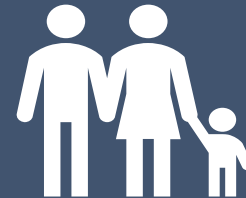
**"The [Common Sense Policy Roundtable] report estimates that the state's individual health insurance market would lose 80% to 100% of its membership and 1,500 to 4,500 health care workers in Colorado could lose their jobs."**

**- Colorado Politics, September 12, 2019**

# The Facts

#1

Colorado is a special place to **live, work, and raise a family.**





# How Special?



# The Facts

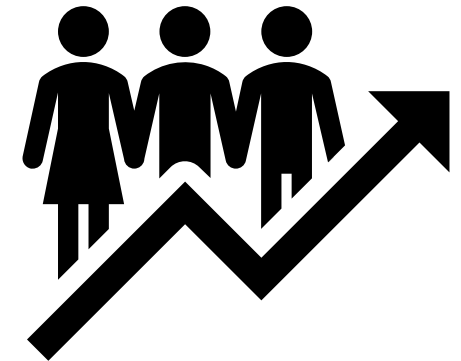
## #2

### How badly do people want to live in Colorado?

Today our population is **5.8 million**

In 1990 it was **3.3 million**

In 2000 it was **4.3 million**



And in just **10 years** it is projected to be **6.6 million**, growing almost by **1 million people**.



**BUSINESS FRIENDLY**





# BUSINESS FRIENDLY

## COLORADO SMALL BUSINESSES



# COLORADO VALUES



# Building Gated Cities

Understanding the impacts of

1% Growth in Lakewood

# IMPACT

The City of Lakewood is projected to grow at an annual average of

**1.3% to 1.5%**

in the next decade.

If the 1% Growth Cap passes, it would mean up to approximately

**4,100 fewer housing units**

will be built, equal to a reduction of **37% of new units** over a decade.



# What's impacted?

The share of in-commuters to Lakewood grew from

**9% to 17% from 2002 to 2014**



as housing and population growth has not kept pace with employment. This puts additional demand on the city's transportation network.

By 2016, the gap between what a police officer and firefighter could afford grew to

**\$107,000 and \$139,000**



respectively.

If the median home price were to increase by 20% as a result of a 1% growth cap, that would amount up to a

**\$527 to \$761 increase**



in property taxes, per year, based upon the mill levy for the property.

A hand holding a pen writes on a notepad. The notepad features a hand-drawn bar chart with four bars of increasing height. To the right of the chart, the numbers '573450' and '735' are written. Above the chart, there are some faint, handwritten notes that appear to be 'TAX =', 'FED =', and 'STAT ='. The background is a blurred image of a desk with various items like a calculator, paper clips, and coins.

# Amendment 73

The Economic Impacts of a \$1.6 Billion Tax Increase to  
Spend on Education

# IMPACT

If Amendment 73 had passed it would have resulted in a loss of

**11,400 private sector jobs annually**



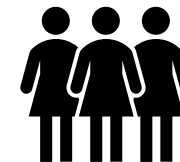
the state would lose approximately

**\$850 million in GDP**



and disposable personal income would be lowered by

**\$1.8B annually**



# Proposition CC

## DID YOU KNOW? KEY FINDINGS FROM THE REPORT



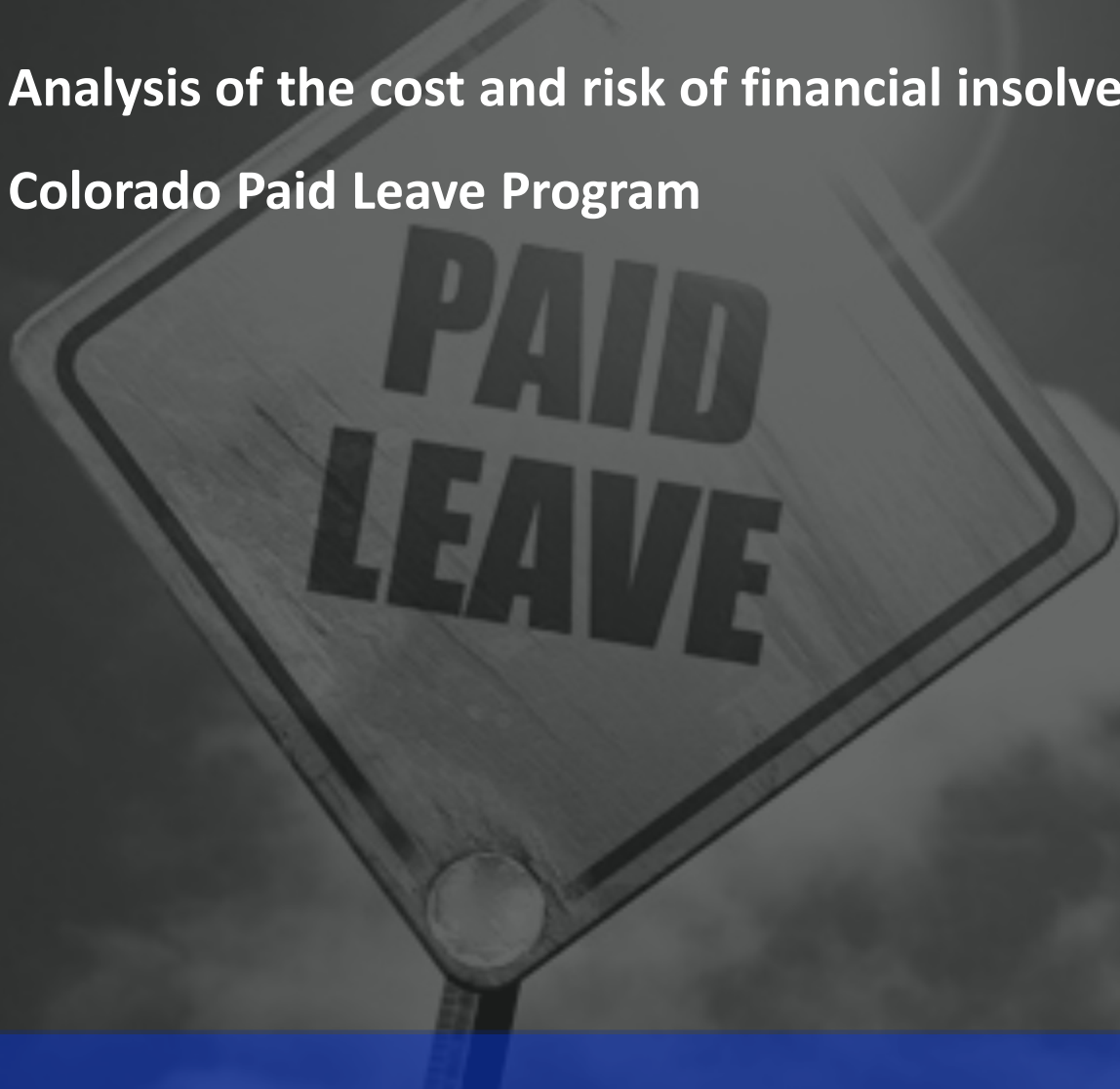
State expenditures per Coloradan, adjusted for inflation have **grown 69%**, in stark contrast to an **11.5% growth** in real household income.



State expenditures have grown from \$2,960 per person in FY96 to \$8,860 per person or **over \$34,400 annually for a family of four in FY18.**

# FAMLI Leave

Analysis of the cost and risk of financial insolvency for a  
Colorado Paid Leave Program



# IMPACT



SB-188 would have created a state operated insurance program, available to between **85% and 90%** of all Colorado Workers.

Comparison of Utilization Rates and the Associated Premium and Cost Estimates for Colorado Under SB-188			
	Utilization Rate	Premium	Total Revenue
Current Fiscal Note	3.50%	0.64%	\$957,000,000
California Utilization Rate	4.80%	0.88%	\$1,312,457,143
Premium Cap in Current Bill	5.4%	0.99%	\$1,480,359,375
Top Range as Cited in Fiscal Note	10%	1.83%	\$2,734,285,714
Rhode Island Utilization Rate	13.70%	2.51%	\$3,745,971,429
High End Estimate	15%	2.74%	\$4,101,428,571



The **\$382 million increase** in costs to businesses represents a **58% increase** in costs relative to current corporate income tax revenue.



# REACH

**DENVER  
BUSINESS JOURNAL**

**Colorado business leaders gear up for next family-leave battle as sponsors pledge 'homework up front'**

Denver Business Journal: April 25, 2019

**cp coloradopolitics**

**Colorado Senate Democrats shelve family leave program for study**

Joey Bunch, Colorado Politics Apr 24, 2019

# Senate Bill 181

The statewide cost of prohibitions, restrictions, and regulatory uncertainty in Colorado's energy sector



The Local Revenue Impacts Of Near-Term Oil And Gas Development

# **NEW MONEY FOR SCHOOLS, ROADS AND PUBLIC SERVICES**

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## **WHY THIS STUDY IS NEEDED**

Estimating property tax revenues from near-term oil and gas development will help inform these decisions today, while at the same time starting a larger discussion about other economic factors that should be considered as SB-181 is implemented at the local level



Aurora



Broomfield



Commerce City



Erie



Johnstown

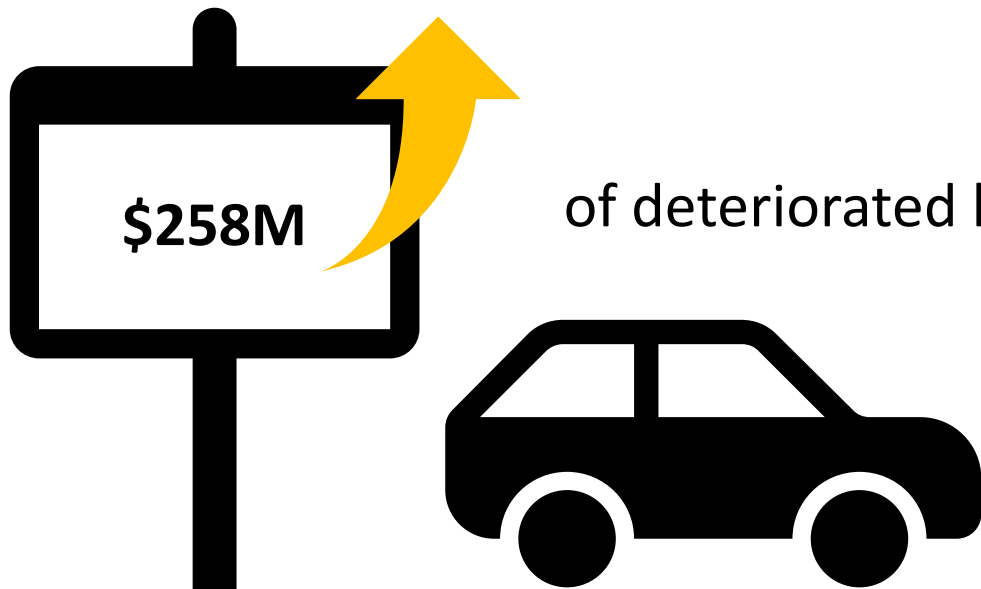
# REVENUE IN ROADS

**Local Road Improvements: \$258M**

Which could mean repairing up to

**805 miles**

of deteriorated local roads with brand new asphalt overlay.



# REVENUE IN EDUCATION

**Education: Up to \$1.1B or \$748 per student**

That could increase a teacher's salaries by

**42%  
HIGHER SALARIES**

**\$23,700**

OR

**Hire over 3,200 new teachers.**







# Anticipating a State Health Care Option

Will businesses face higher costs or will quality and access be cut?

# Health Care in Colorado Today



The  
Commonwealth  
Fund

**9th in the nation**

2019 Scorecard on State Health  
System Performance



**7th in the nation**

2019 Health Care Quality  
Rankings



**8th In the nation**

2018 Health Rankings

# HB-1004

Table 1: Difference between 2022 Baseline Average ACA Premiums and the Public Option by Region

	Statewide	Urban - Rating Areas 1, 2, 3	Rural West - Rating Areas 5, 9	Rural East - Rating Areas 4, 6, 7, 8
Baseline Projected 2022 ACA Premium	\$538.78	\$502.28	\$668.55	\$576.40
State Coverage Option Estimated 2022 ACA Premium	\$481.69	\$463.19	\$566.07	\$479.19
Difference	-10.6%	-7.8%	-15.3%	-16.9%

**10% savings** to consumer who will pick up the cost.



# BOTTOM LINE

The bottom line, medical providers will be faced with limited options, either

**CUT costs**

in a way that may negatively impact quality and access, or

**PASS costs**

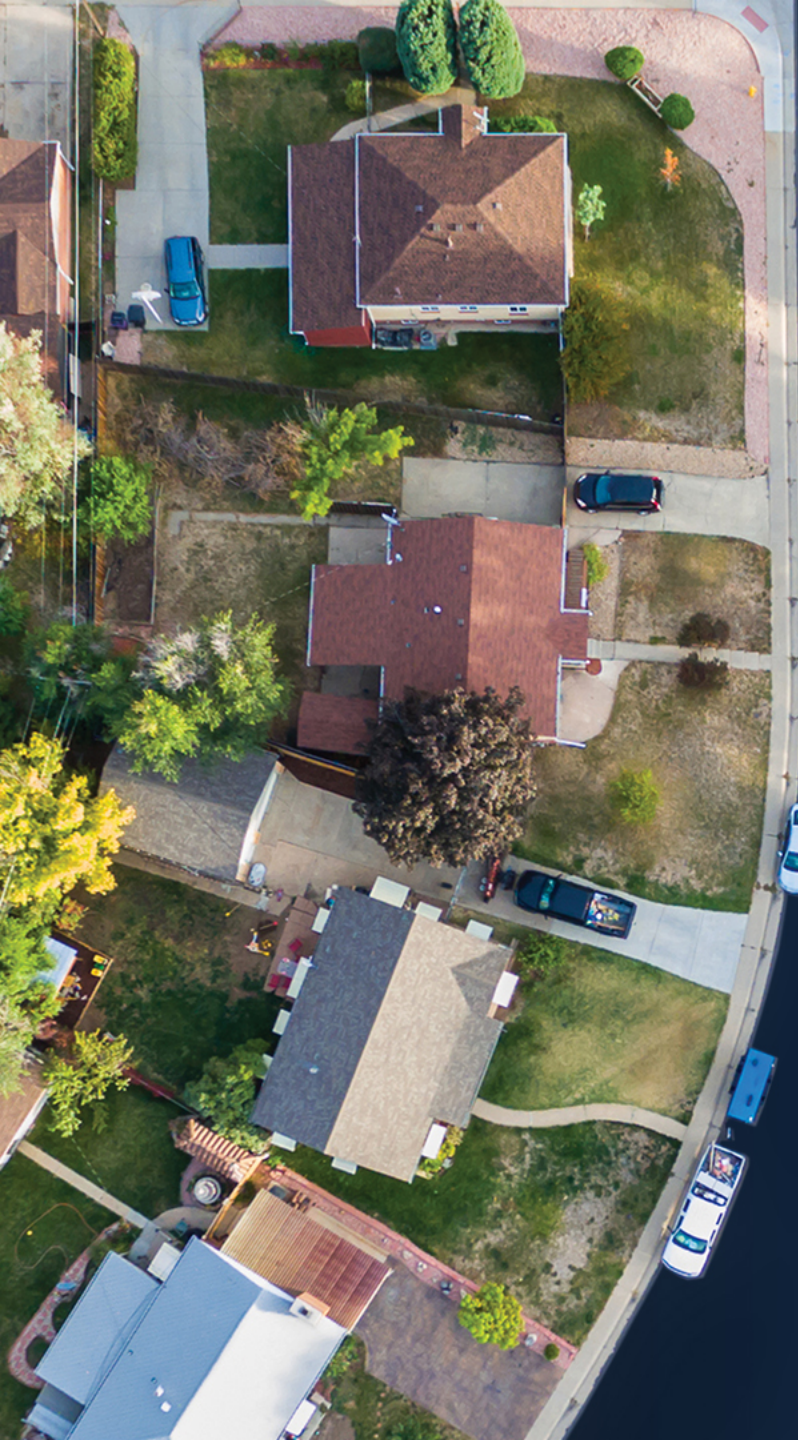
on to all the rest of us remaining in the traditional private health insurance market.



It's just common sense.

Policy matters.





# COMMON SENSE

*Policy Roundtable*

**Kristin Strohm**

President & CEO

Common Sense Policy Roundtable

[Kristin@csprco.org](mailto:Kristin@csprco.org)

# Jared Polis

---

Governor



HEALTH CARE

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## PRIORITY: Health Care

Support having a high quality, accessible and affordable health care system for employers and employees.



# Health Care and the Public Option

*Winners and Losers?*

Gavin Kaszynski

Co-Chair – NCLA Health Care Working Group

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Associates in Family Medicine

CFO





# Our Panel

## **Kim Bimefester**

Exec Dir – Colorado Health Care Policy and Financing

## **Margo Karsten**

Pres Western Region/CEO Northern Colorado - Banner Health

## **Bob Smith**

Exec Dir – Colorado Business Group on Health

## **Tom Rennell**

VP Financial Policy – Colorado Hospital Association

## **Amanda Massey**

Exec Dir – Colorado Association of Health Plans

# Key Aspects of the State Option Proposal

- Projected to save 9-18%+ on individual premiums. Then sm grp mkt entry.
- Builds on ACA with plans administered by carriers, while Connect for Health enables fed subsidies
- Low start-up costs and no financial risk to the state or taxpayers
- An Advisory Board will be established to maximize stakeholder collaboration
- Reimbursements will be set by the state at a level that
  - protects rural hospitals and allows for profitable care delivery

# Savings Drivers of the State Option Proposal

- Reimbursements will be set by the state, with an emerging formula:
  - Type of hospital (CAH, rural, urban independent, system member)
  - Payer mix (Medicaid, Medicare focus)
  - Margins, Admin
  - Other?? Deter problem behaviors, reward affordability behaviors and access solutions??
  - Feb 14 due date - enabling reimbursement formula refinement, collaboration
- Adjusts Insurance Carrier MLR to 85%
- Rx Manufacturer compensation to carriers fully passed through
- Value-based payments to carriers and providers

# Add'l Concurrent, Collaborative Savings Drivers

- Rx Report - release 1<sup>st</sup> wk. of Dec., to include opportunities:
  - Prescriber Tool
  - Upper Payment Limits on Rx
  - Best practices for Prescribers
  - Pricing Transparency
  - Rebate Pass Through
- TeleHealth/TeleMedicine
- Prometheus
- Centers of Excellence
- Entire Affordability Roadmap
- Alliance Work
- Reinsurance

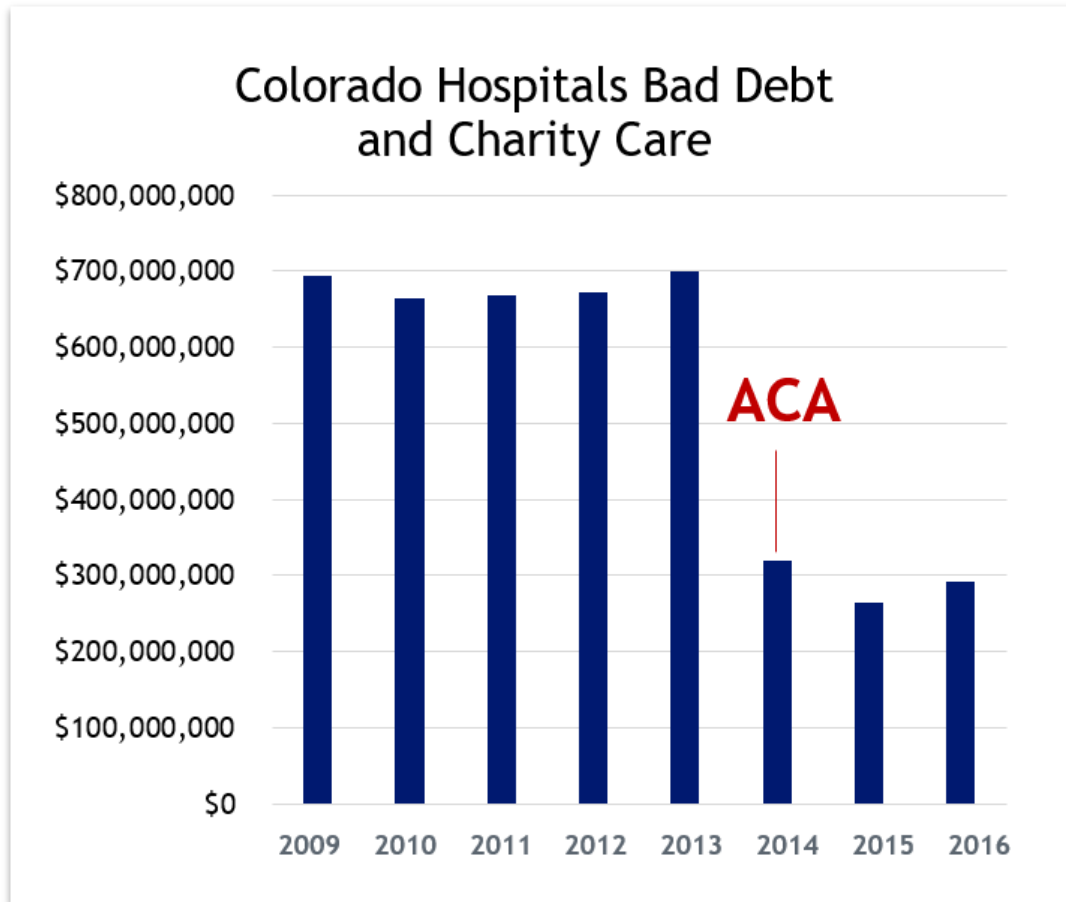


# Why Set Hospital Reimbursements?

- Price variations of >400% across CO for the same services
- As hospitals have merged, negotiating leverage has increased prices
- Denver area hospital profits grew by more than 50% btw 2016-2018, while 18.1% of Coloradans reported problems paying medical bills
- CO Hospitals: 2<sup>nd</sup> highest profits; 2<sup>nd</sup> highest construction; 4<sup>th</sup> least efficient admin costs; admin growing at twice the national rate; 8<sup>th</sup> highest prices
- Rural hospitals struggle, while Mt. Resort, front range mega systems have highest profits in the nation.

# Good News: The ACA Reduced Bad Debt and Charity Care

## Bad News: This Hasn't Resulted in Lower Costs



Source: CHASE 2017 Report, CHA DATABANK

### Despite charity care going down:

- CO Hospitals' admin costs are increasing at 2x the national rate
- CO ranked in the top three nationally in hospital construction
- Hospital revenues are up 76%
- Hospital margins increased 250%+

According to the Hospital Cost Shift Report, based on the Colorado Hospital Association's Databank, reflecting 2009 to 2017.



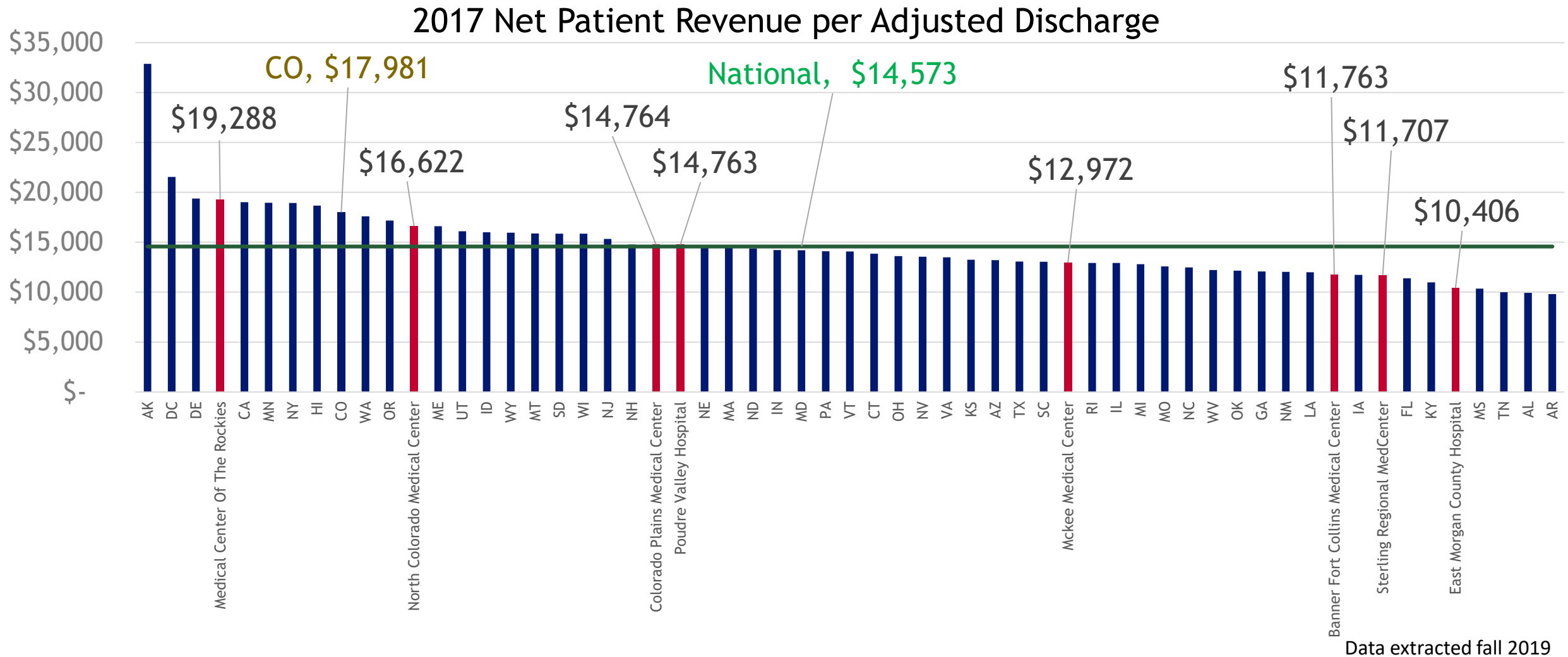
From the Medicare Cost Report filed by CO Hospitals  
Colorado & Nation – Income Statement Per Adjusted Discharge

## A triple opportunity to better manage: Hospital prices, costs, margins

	Income Statement	2017 National	2017 Colorado	2017 Colorado Rank	2017 Colorado Rank Cost of Living Adjustment
	Net patient revenue	\$14,573	\$17,981	8	5
-	Total operating cost	\$14,704	\$17,086	10	8
=	Patient service margin	-\$130	\$895	4	
	Total margin	\$1,178	\$2,738	2	

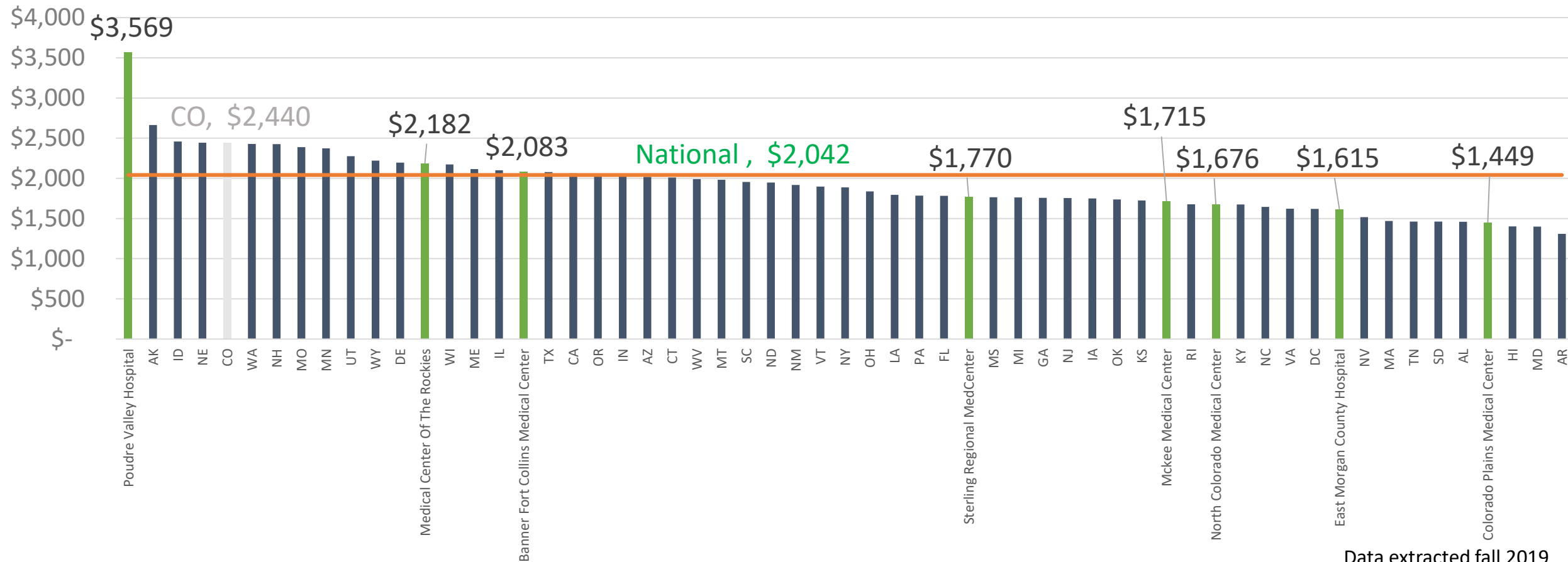
# From the Medicare Cost Report

## Colorado & Nation - Price Proxy (Net Patient Revenue)



# From the Medicare Cost Report Colorado & Nation – Administrative Cost

2017 Administrative Cost per Adjusted Discharge - Adjusted for Cost of Living

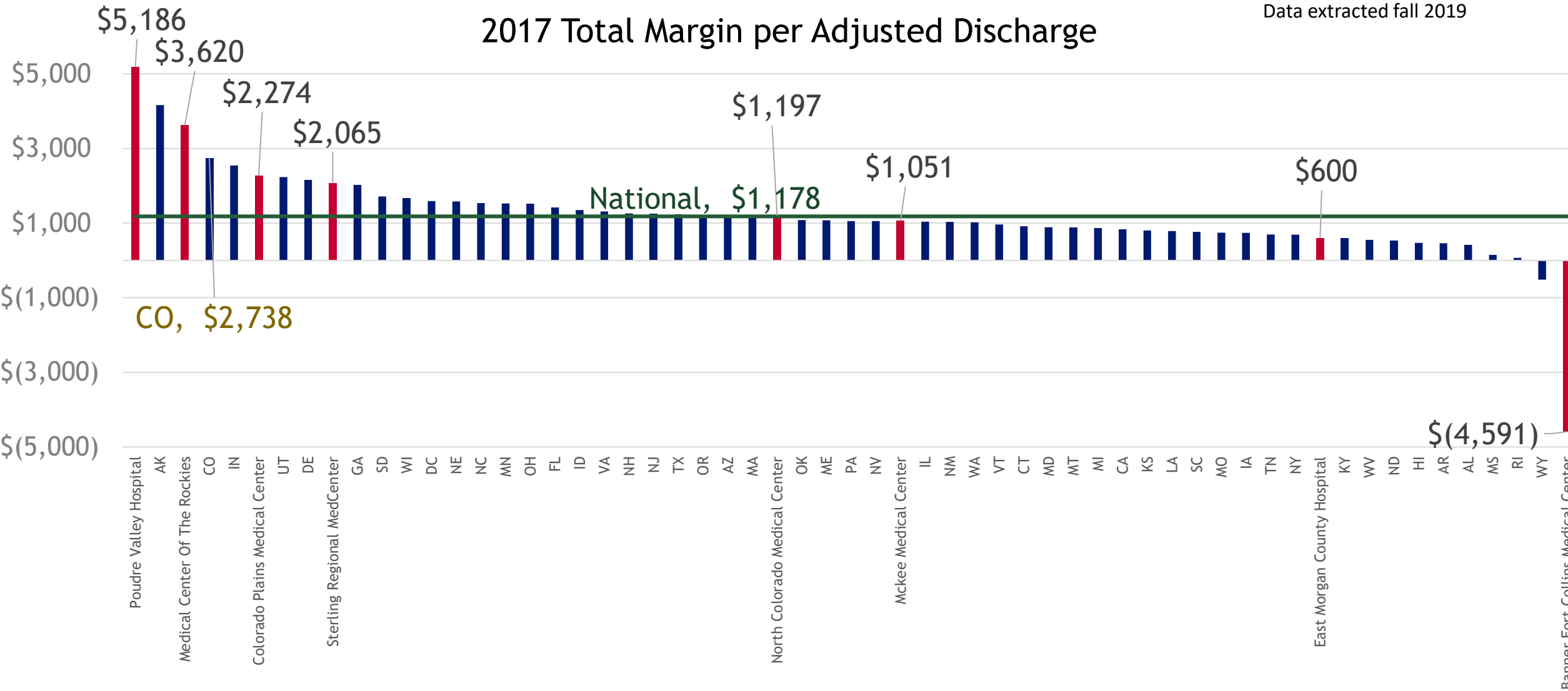


Data extracted fall 2019

# From the Medicare Cost Report Colorado & Nation – Total Margins

Data extracted fall 2019

2017 Total Margin per Adjusted Discharge



# Other Publications

## RAND Medicare Relative Price

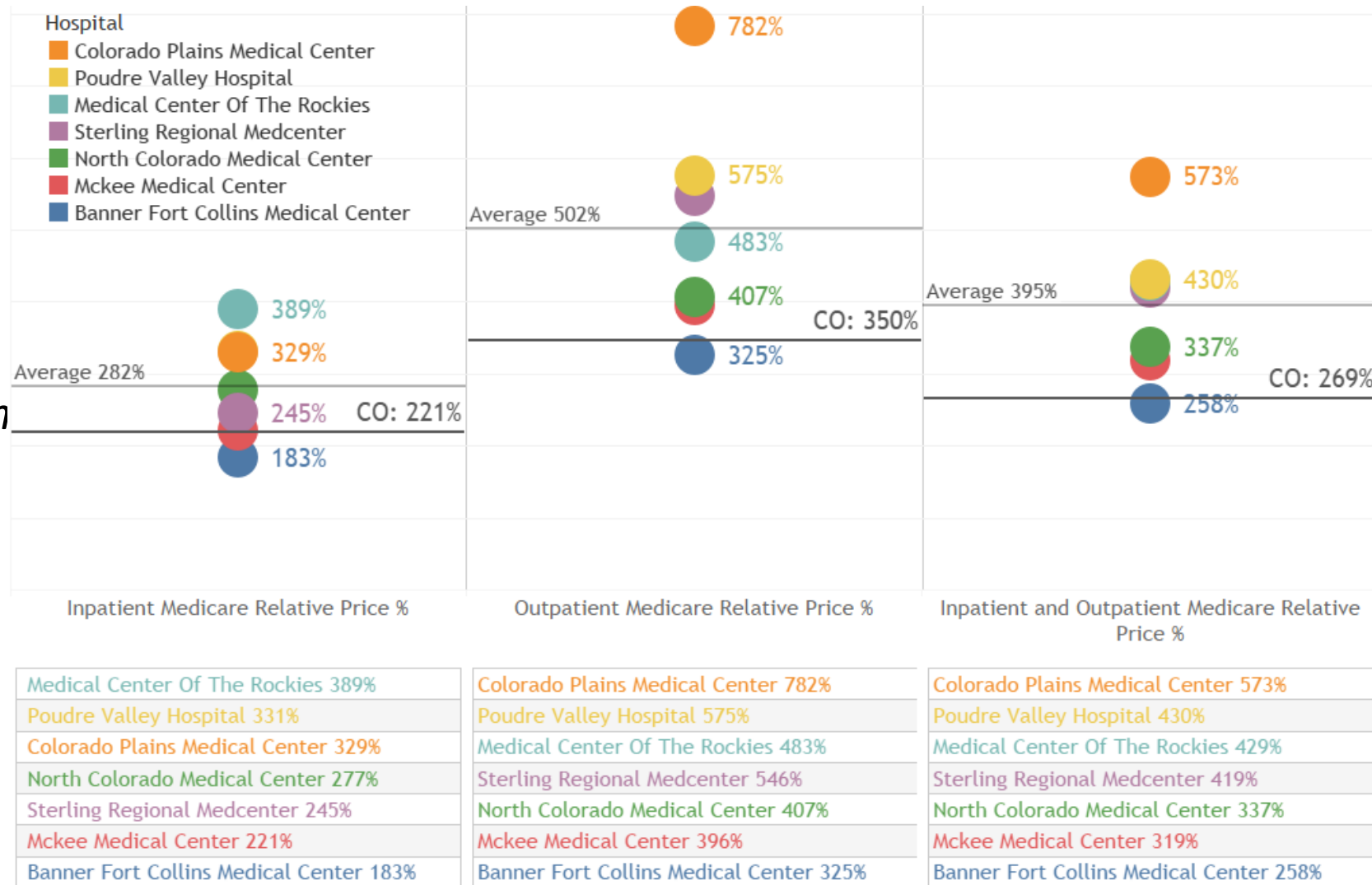
*How much would commercial insurance paid for the same claim had it been a Medicare claim?*

### North Colorado Review

- Most hospitals above CO

<https://www.rand.org/health-care/projects/price-transparency/hospital-pricing.html>

RAND Medicare Relative Price for North Colorado Hospitals



# Other Publications

## RAND Medicare Relative Price

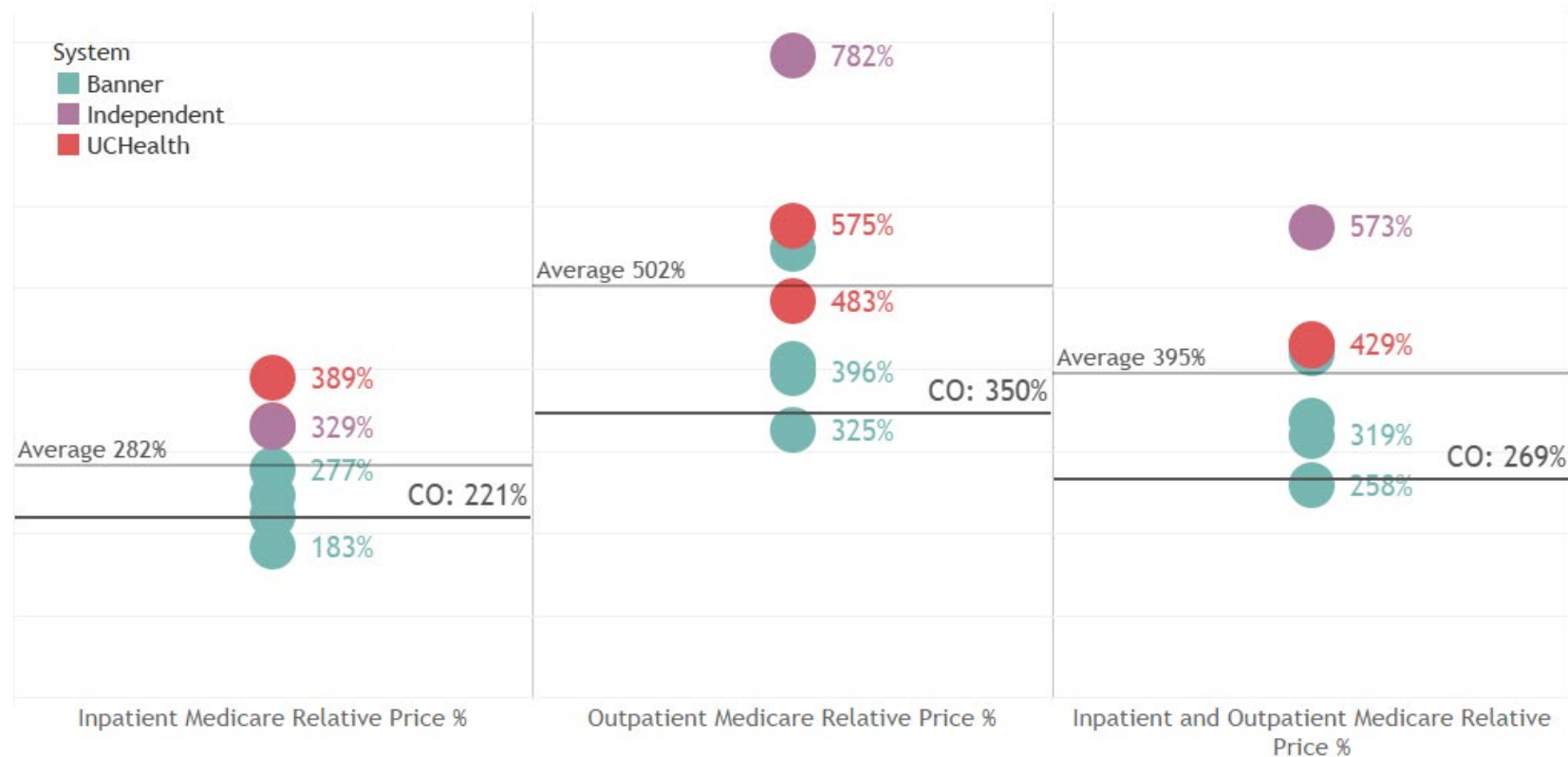
*How much would commercial insurance paid for the same claim had it been a Medicare claim?*

### North Colorado Review

- Most hospitals above CO
- Most Banner Health hospitals below regional average

<https://www.rand.org/health-care/projects/price-transparency/hospital-pricing.html>

### RAND Medicare Relative Price for North Colorado Hospitals



Medical Center Of The Rockies 389%	Colorado Plains Medical Center 782%	Colorado Plains Medical Center 573%
Poudre Valley Hospital 331%	Poudre Valley Hospital 575%	Poudre Valley Hospital 430%
Colorado Plains Medical Center 329%	Medical Center Of The Rockies 483%	Medical Center Of The Rockies 429%
North Colorado Medical Center 277%	Sterling Regional Medcenter 546%	Sterling Regional Medcenter 419%
Sterling Regional Medcenter 245%	North Colorado Medical Center 407%	North Colorado Medical Center 337%
Mckee Medical Center 221%	Mckee Medical Center 396%	Mckee Medical Center 319%
Banner Fort Collins Medical Center 183%	Banner Fort Collins Medical Center 325%	Banner Fort Collins Medical Center 258%



# Public Option Helps Rural Hospitals Thrive

- **Medicaid – Public Option to help rural hospitals thrive**

- Changing EAPG Outpatient Payment Model
- HTP - \$12M Rural Support Fund
- Clinical Pathways - other rural communities
- Clinical Pathways – front range high quality, lower cost
- Centers of Excellence rural strategic planning
- Value Based Payments via Public Option



# Protecting Employers from Cost Shifting


- Hospitals can choose not to cost shift
- Carriers can do their job - don't contract the cost shift
- Phase II proposal expands to small group market
- Alliance can target same rates for employers
- Primary Care bill (HB19-1233) empowers the DOI



Jaime Henning  
Greeley Chamber of Commerce

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President/CEO



# Energy – Agriculture

## PRIORITY: Energy

- Protect and support the growth of the traditional energy sector while encouraging the innovative alternative energy sector
- Continue to lobby for changes to SB 181 to support oil and gas industry
- Support Weld County's regulatory autonomy

## PRIORITY: Agriculture

- Support and protect the agricultural sector of our economy for its many contributions to the region and state





Climate - Air Quality - Energy

*NoCo Legacy Industries Under Siege?*



# Our Panel

**Mike Silverstein**

Exec Dir – Regional Air Quality Council

**Commissioner Barb Kirkmeyer**

Weld County County Commissioner

**Mayor Don McLeod**

Mayor - Severance

**Bill Jerke**

Farmer

**Dan Haley**

President/CEO – Colorado Oil and Gas Association

# David May

## Fort Collins Chamber of Commerce

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President/CEO

# BUSINESS LEADING ON CRITICAL REGIONAL ISSUES

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Fix North I-25

Northern Colorado Prospers

[WorkInNorthernColorado.com](http://WorkInNorthernColorado.com)



**NORTHERN  
COLORADO  
PROSPERS**





## NORTHERN COLORADO PROSPERS

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### Driving The Future

Northern Colorado Prospers is a five-year strategic initiative of the Fort Collins Area Chamber of Commerce designed to address four specific challenges facing business in Northern Colorado.

#### **Fix I-25**

Continue our efforts to keep business moving by securing funding and support for the expansion of I-25 in Northern Colorado.

#### **Align, Attract and Retain Talent**

Ensure area employers have the talent they need and support the workforce education and training Northern Colorado needs – now and in the future.

#### **Bold Voice of Business**

Strengthen our ability to secure a positive business environment and amplify the voice of business in Northern Colorado.

#### **Expand and Retain Existing Businesses**

Meet with 100 area businesses each year to understand their challenges and ensure they can stay and grow in Northern



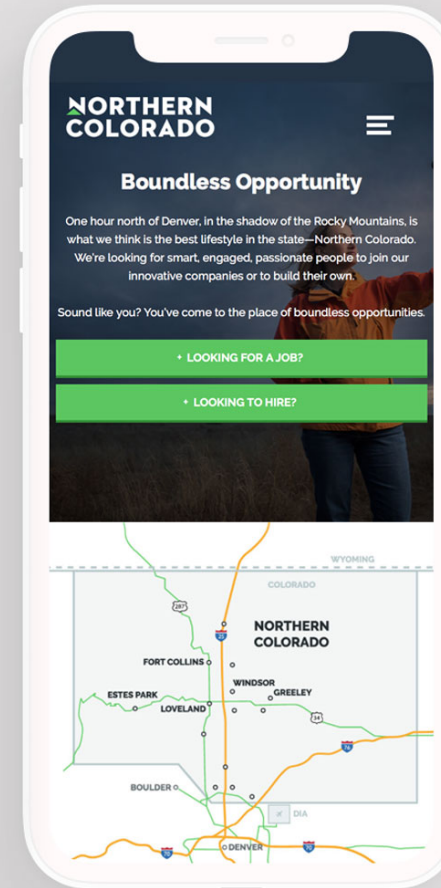
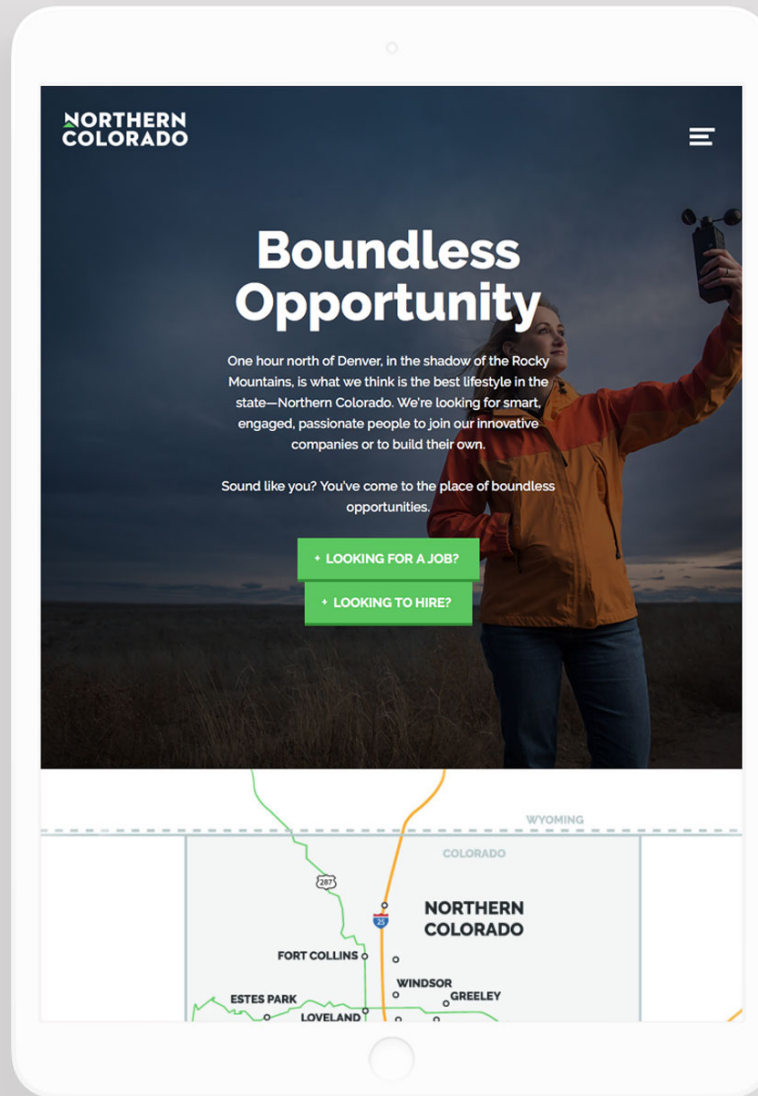
**FIX-125**

**COLORADO**

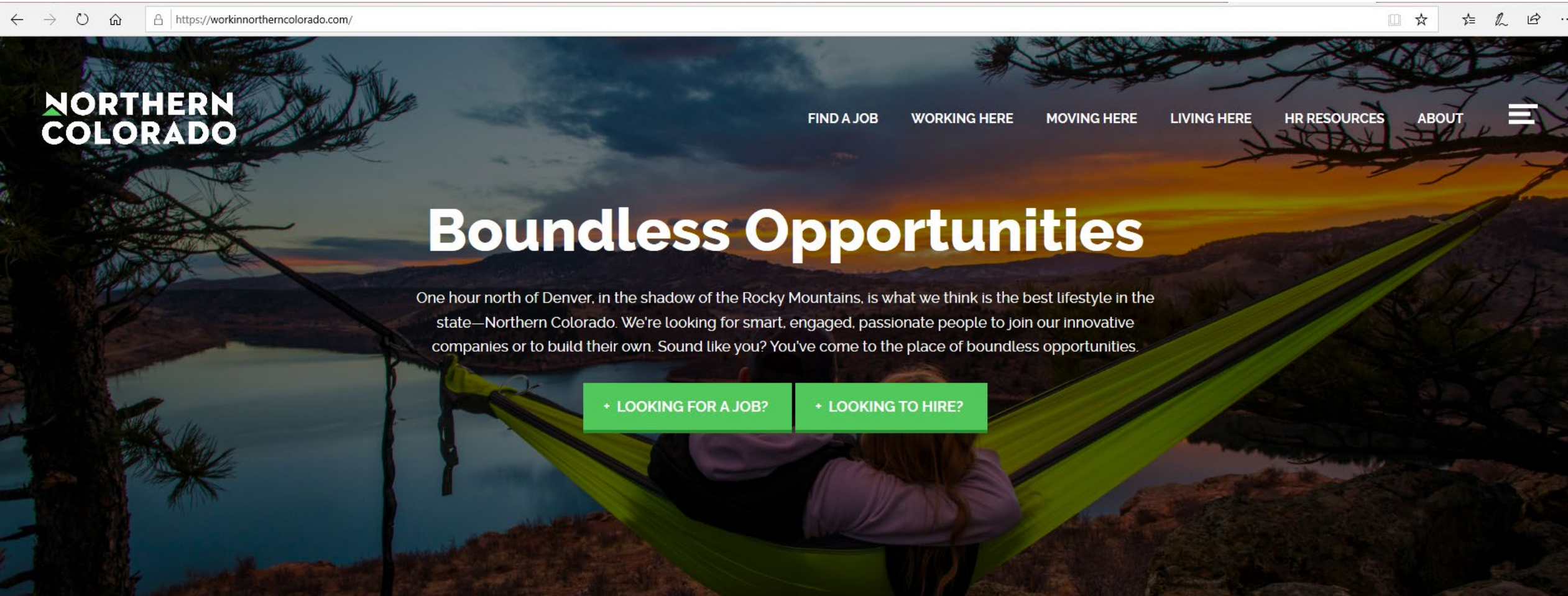
**DRIVE THE FUTURE**

NORTH  
**FIX-125**

# WorkInNorthernColorado.com







Our location between the mountains, the plains and a short drive to Denver International Airport

## LEARN MORE AT:

- [NorthernColoradoProsper.com](http://NorthernColoradoProsper.com)
- [FixNorthI-25.com](http://FixNorthI-25.com)
- [WorkInNorthernColorado.com](http://WorkInNorthernColorado.com)



# Transportation Funding

*Celebrating Success, Working Towards More*

# Sandra Hagen Solin

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Capitol Solutions – NCLA – Fix North I-25



# North I-25 Coalition and the Fix North I-25 Business Alliance







FIX NORTH I-25 CHAMPIONS

# Johnny Olson

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Former CDOT Region 4 Transportation Director

# Kathy Gilliland

---

Former Transportation Commissioner  
District 5

# Senator Chris Holbert

---

Colorado Senate Minority Leader

# Sandra Hagen Solin

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Capitol Solutions – NCLA – Fix North I-25





# Transportation Funding

*Celebrating Success, Working Towards More*

A large white circle is centered on a dark gray background. The year '2075' is written in a black, sans-serif font in the center of the white circle.

2075

A large white circle is centered on a dark gray background. The year "2025" is written in a black, sans-serif font in the center of the white circle.

2025



ONE MORE TO GO



FIX COLORADO ROADS |

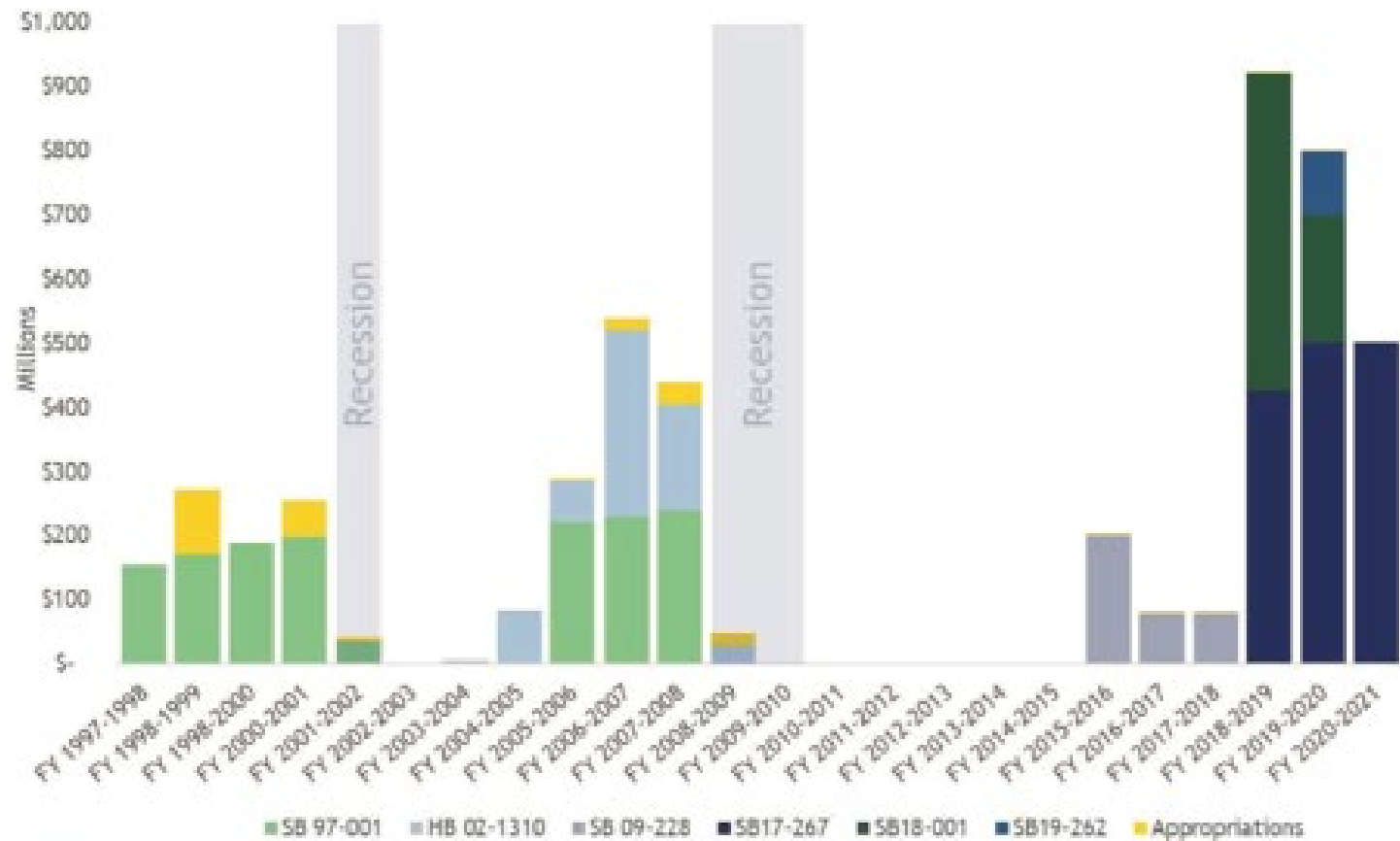
# State General Fund

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\$3.5B

## General Fund Transportation Spending is Unreliable



Source: OSPB

22

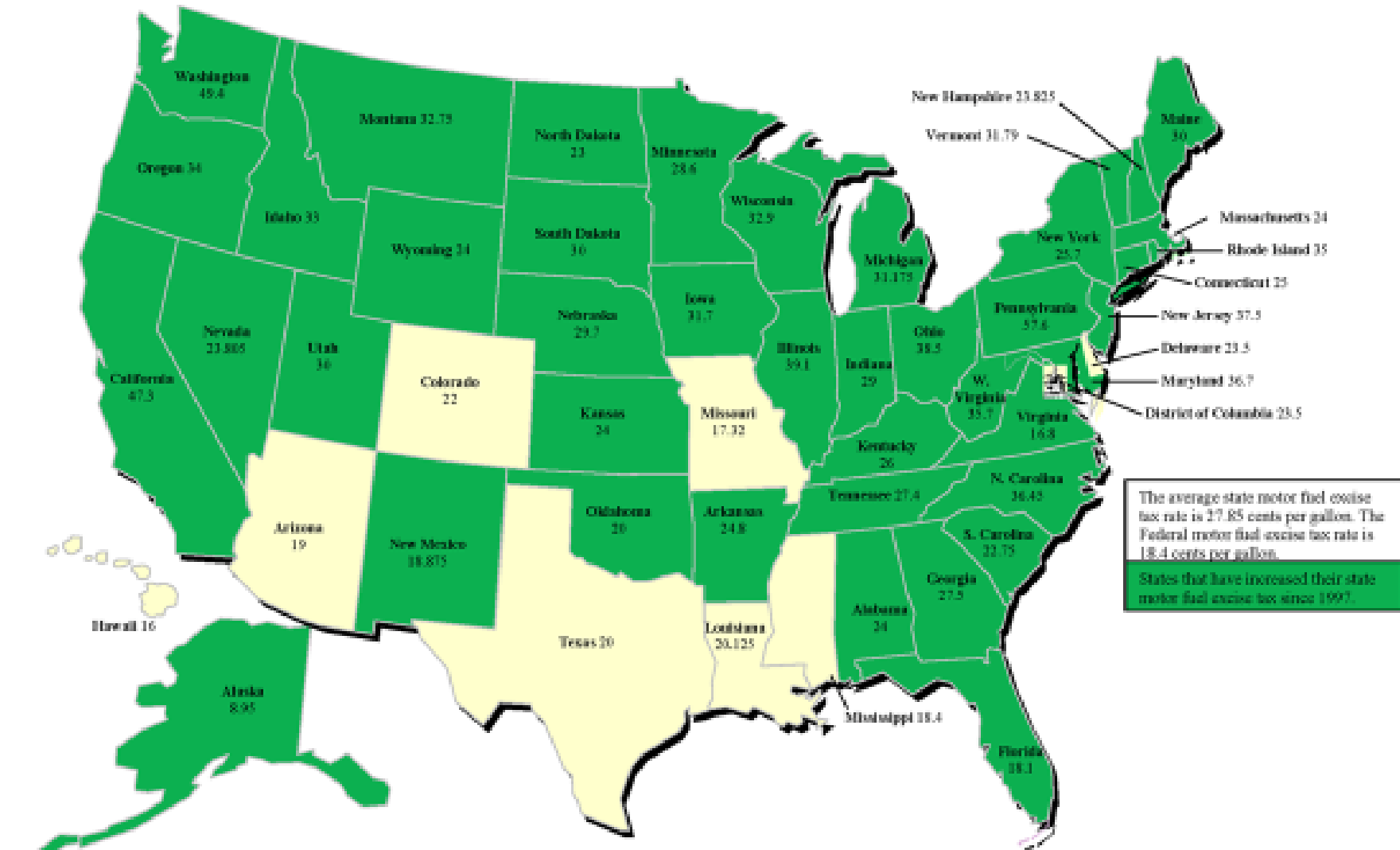
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# Gas Taxes Across the US



American Road  
& Transportation  
Builders Association

## State Motor Fuel Tax Rates\*—cents per gallon As of September 2019



Source: State Department of Revenue Sources, © American Road & Transportation Builders Association, 2009, updated October 2019  
\* Some rates shown may include various sales, environmental, petroleum and LUST taxes and fees.

# Transportation

- Negotiations on modern, future-proofed funding options
  - Electric Vehicles
  - Fees on Gas Utilization
- Defeated Free Toll Lane for EV
- Secured \$100M Long Bill GF Funding
- Protected \$200M GF from SB 18-001
- Delay 2019 TRANS Bond Vote to 2020
- Restored with second \$500M COP Tranche
- Retention of Revenue for Transportation, Higher Ed and Education passed
- Study of revenue opportunities from innovative commercial transportation ventures

# Transportation *Next Steps*

- General Fund, New Funding, Bonding
- Convene/Facilitate Modern Funding Collaboration
  - Speaker KC Becker
  - House Transportation Committee Chair Matt Gray
  - Senate Transportation Committee Chair Faith Winter
  - JBC Member Chris Hansen
  - JBC Member Rachel Zenzinger
  - Cary Kennedy, Polis Senior Advisor for Fiscal Policy
  - Will Toor, Exec. Dir., Colorado Energy Office
  - Shoshana Lew, Exec. Dir., CDOT
  - Chamber Partners
  - Contractor Community
  - CML/CCI
- Incorporate EV Adoption Acceleration into modern funding plan

Mindy McCloughan  
Loveland Chamber of Commerce

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President/CEO





# What's in Store for Business

*The Other Legislative Issues in 2020*

# PRIORITY: Labor Law and Talent Development

- Improve workforce training programs and eliminate barriers to training, educating and certifying workers
- Protect the integrity and viability of the workers compensation system
- Support the elimination of barriers to employment
- Eliminate interference to the worker and employer relationship

## Labor

- FAMLI “Implementation Plan” Interim Committee Study

PRIORITY:  
Economic  
Development

- Support the continuation and creation of state economic development tools and incentives.

# Economic Development

- Enterprise Zones in Crosshairs
- “Corporate Loopholes” Scrutiny

2020  
Legislative  
Session



HEALTH CARE



OIL AND GAS



CLIMATE CHANGE



LABOR



TRANSPORTATION



# Carol Salter

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Chair of the NCLA Board of Directors

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- Loveland Area Chamber of Commerce
- Fort Collins Area Chamber of Commerce
- Greeley Chamber of Commerce
- One NOCO
- UpState Colorado





Thank you for  
attending today

Keep the  
conversation  
going